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What to measure and why? Experience developing monitoring indicators for an emerging maternal health issue: the case of obstetric fistula

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Abstract. The field of obstetric fistula has historically lacked common definitions for measuring needs and outcomes. This paper recounts the process of developing, refining, and using standardized monitoring indicators as part of a fistula prevention and repair project in fourteen countries—Bangladesh, Benin, Democratic Republic of the Congo, Ethiopia, Ghana, Guinea, Liberia, Mali, Niger, Nigeria, Rwanda, Sierra Leone, Togo, and Uganda. The process included collaborative indicator development, introducing standardized data collection at health facilities, and promoting the integration of fistula indicators into national health management information systems (HMIS) to enable continued measurement and support for fistula treatment services. As monitoring of obstetric fistula continues to become more standardized and routine, the multi-country scope of the project has enabled a wide-ranging effort through which indicators for an emerging maternal health content were introduced and applied.

Keywords. Indicators; monitoring; Health Management Information System; maternal health; fistula

1. Introduction

High levels of maternal mortality and morbidity in low-resource settings reflect gender inequality and the weaknesses of health systems. One of the most severe maternal morbidities, obstetric fistula, results from tissue necrosis between the vagina and bladder and/or rectum during prolonged, obstructed labor without timely medical intervention such as cesarean section. Immediate catheterization may close a small proportion of fistulas [1], but the majority require surgery by surgeons with specialized skills. These services are typically available only in a limited number of facilities.

Though devastating for individual patients, obstetric fistula is a rare event at the population level, making prevalence and incidence difficult to measure. Demographic and Health Surveys (DHS) in some countries have attempted to assess lifetime prevalence; estimated prevalence based on women's self-reports ranges from less than

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1% in Burkina Faso (0.1%) [2], Nigeria (0.4%) [3], and Tanzania (0.5%) [4] to 2.0% in Uganda [5]. Global estimates suggest that between one and two million women suffer from fistula [6-7].

There is considerable variation in the etiology and distribution of obstetric fistula, which affects women of all age groups and can occur among women with low or high parities [8-10]. The severity of fistula can vary depending on factors such as how long a woman experienced obstructed labor without treatment. Additionally, some fistulas are caused by trauma, including sexual violence [11]; others are iatrogenic, resulting from operative delivery, hysterectomy, and other surgeries [12]. Clinically, the prognosis for closure of a fistula may be related to preoperative bladder size, number of previous repair surgeries, vaginal scarring, and urethral involvement [13].

Given this heterogeneity and the rapid expansion of programs addressing fistula prevention and treatment, there has been wide variation in fistula indicators. For instance, standard diagnostic and classification systems for obstetric fistula are needed, but there is no consensus about which would be most effective [14]. Data on treatment and social outcomes have not been routinely published, though the body of literature is growing [8-10, 15-16]. Historically, individual fistula surgeons kept data on the repairs they performed, but there were no uniform monitoring or reporting indicators at national or regional levels. The field also lacks consensus about the definition of a repair's "success" [15]. From a surgeon's perspective, success might mean the closure of the hole. A woman would probably not consider herself to be cured, however, if her fistula is closed but she is still leaking [17].

While practitioners and decision-makers working on obstetric fistula services recognize the need for standardizing indicators, there are no consensus global indicators. The United States Agency for International Development (USAID) and the United Nations Population Fund (UNFPA) have provided funding to the U.S. Centers for Disease Control (CDC) to lead the development of a compendium of indicators for fistula prevention, treatment, and reintegration in collaboration with the International Obstetric Fistula Working Group (IOFWG). The compendium is still under development; in the interim, drawing from the work of the WHO [7] and the International Obstetric Fistula Working Group, MEASURE Evaluation has included 13 suggested indicators for obstetric fistula programs in their compendium of reproductive health indicators [18].

USAID began supporting activities for fistula treatment in 2005 [19]. The EngenderHealth-managed Fistula Care project was funded by USAID from 2007 to 2013; Between 2007 and 2013 Fistula Care worked to establish and strengthen fistula prevention, repair, and reintegration programs at 92 sites across 14 countries in Sub-Saharan Africa and South Asia: Bangladesh, Benin, Democratic Republic of the Congo, Ethiopia, Ghana, Guinea, Liberia, Mali, Niger, Nigeria, Rwanda, Sierra Leone, Togo, and Uganda. Over 27,000 fistula repair surgeries were reported between January 2005 and December 2013 by facilities supported by EngenderHealth with USAID funding. EngenderHealth fistula activities continue through the Fistula Care *Plus* project (launched in late 2013).

From its inception, the Fistula Care project needed monitoring data to report and assess service needs, capacity, quality, and outcomes. This paper describes the project's experience in designing monitoring indicators for an emerging maternal health issue as well as progress to date in the adoption of fistula indicators into health management information systems (HMIS).

2. Methodology

2.1 Development and refinement of fistula indicators

The development and use of monitoring indicators for fistula treatment services was a collaborative and iterative process completed over an eight-year period with fistula surgeons and other key stakeholders in the countries listed above. In 2005, before the launch of Fistula Care, a set of four monitoring indicators for quarterly reporting were identified, based on a 2002 needs assessment [20] and the personal experience of fistula surgeons: number of women seeking fistula repair, number of women receiving fistula repair surgery, number of women who received surgery who are successfully repaired (dry), and number of women who received surgery who experience complications (anesthesia-related, post-operative, other). Between 2007 and 2008, four additional indicators were added: two to describe the clinical profile of women seeking services (number of previous repairs, and type of fistula (urinary, rectal or both)); one about demand for services (number of women requiring surgery); and one about service capacity (number patients discharged). Between 2007 and 2009, Fistula Care expanded and refined these indicators based on recommendations from implementing partners [21], programmatic experience, and a recognition of the need for additional data which could help facilities, surgeons, and project staff to assess trends and identify potential problems.

Fistula Care's partner treatment sites provided quarterly reports on eight indicators. These indicators were grouped into four categories to measure and monitor demand for services, site capacity, clinical patient profiles, and fistula surgery outcomes at time of discharge (Table 1). Refinements in indicators over time were not significant enough to affect the ability to gather data about trends. However, some indicators were introduced later than others; thus, earlier data were not available for analysis. The rationale for these indicators and examples of how data were used to monitor trends are described below.

Table 1. Fistula Care Quarterly Monitoring Indicators for Fistula Treatment

Category	Indicator	Years of data collection
Demand for	Number of women arriving at facility seeking fistula repair	2005-2013
services	surgery	
	Number of women requiring fistula repair surgery	2007-2013
Service	Number of women receiving fistula repair surgery ²	2005-2013
capacity	Total number discharged/ number remaining in facility	2007-2013
Clinical profile	Number of previous repairs	2007-2013
of patients	(first attempt, second attempt, $>2^{nd}$ attempt)	
	Number of repairs by type	2008-2013
	(urinary-vaginal, rectovaginal fistula, combination)	
Fistula surgery	Outcome by type of fistula repair:	2005-2013. Modified in
outcomes at	-Number of discharged patients who are closed and dry	2007 to include number
time of	-Number of discharged patients remaining with incontinence	with remaining
discharge	-Number of discharged patients not closed	incontinence and not
		closed.
	Number of complications by type (major surgical, anesthesia	2005-2013. Modified in
	related, post-operative complications related to perceived	2009 to clarify categories
	success of surgery). Death, a rare event, was also reported. ³	of complications

²On a quarterly basis the number of women served is accurate. However aggregation of the data for reporting annual reporting requires that we refer to the number of repairs to avoid double counting of women who undergo repeat fistula repair surgery.

16

3. Results

3.1 Demand for services

An analysis of the indicator "number of women requiring surgery", along with "number of women receiving fistula repair surgery" (from the capacity category) provided insight into the estimated backlog of women needing surgery (i.e., if more women arrived at the site requiring surgery than received surgery during a given time period). Project and site staff worked together to determine the causes of identified backlogs and how to address these (e.g., by referral to other sites or by conducting special repair sessions for complicated cases). The data on "number of women seeking services" and the "number requiring surgery" could also signal the need for clarification of messages about obstetric fistula. For example, if significantly more women sought services than actually needed fistula repair in a given period, outreach efforts may require revision to ensure clear messaging on the symptoms of fistula. Women seeking but not requiring fistula surgery could suffer from other urogynecological morbidities requiring clinical attention (e.g., uterine prolapse).

3.2 Service capacity

The indicator "number of women receiving fistula repair surgery" required careful interpretation. While this indicator accurately reflected services provided for a quarterly period, it was not aggregated across reporting periods. Many women who have fistula require more than one surgery in order to either close the hole or stop the incontinence; in addition, a few women who are discharged with a diagnosis of "closed and dry" may experience a breakdown in the surgical repair which requires another surgery. Women were unlikely to have more than one repair in the same reporting period. Thus they were unlikely to be counted twice in a single reporting period, but would be counted again if returning for additional surgery at a later time. Because some women require multiple surgeries, Fistula Care reported on the repairs performed, rather than the number of women who had been treated.

Because women are hospitalized for 3-4 weeks after surgery, the indicator "number of women discharged" provided insight about the number of women remaining at a facility, which could result in possible backlogs due to limited bedspace.

3.3 Clinical profile of women undergoing fistula surgery

These two indicators provide insight into the complexity of a woman's fistula and are crucial because there are no standard algorithms for classifying a fistula as simple or complex; guidelines vary from surgeon to surgeon. From a program perspective, it is important to ensure that facilities have surgeons with the skills to provide appropriate care or provide referral options for women with clinical needs that cannot be handled on-site.

³ Facilities reported to Fistula Care whenever a death occurred. In this rare event, Fistula Care and the facility jointly conducted a thorough investigation.

3.4 Surgical outcomes of discharged patients

Outcome of surgery at time of discharge was expanded in 2007 to clarify whether the woman's fistula was closed, if there was remaining incontinence, or if the fistula was not closed at time of discharge. If a site consistently reported low "closed and dry" rates (70% or less), Fistula Care clinical staff worked with facility surgeons to identify systemic causes and possible solutions. The categories for surgical complications were expanded and clarified in 2009 with a detailed guide to describe the type of complication to report (major surgical complications, anesthesia complications, and post-operative complications related to perceived success of surgery).

3.5 Integrating fistula indicators into national health management information systems

While high-quality program monitoring is essential, routine national monitoring of fistula indicators is required for sustainable measurement of the fistula burden and its consideration when governments allocate resources. Fistula Care partners in six countries—Bangladesh, Guinea, Mali, Niger, Nigeria and Uganda—worked with technical working groups and Ministries of Health (MOH) to advocate for the integration of fistula indicators into their national HMIS. These countries identified three to 10 obstetric fistula indicators for inclusion in HMIS.

All six countries identified indicators of demand, capacity, and outcomes, but specifics vary (Table 2). For instance, Mali selected two indicators about available human resources (i.e., staff capable of fistula repair surgery and diagnosis), while Niger chose an indicator about social reintegration.

Table 2. Variations on how fistula indicators are expressed in national health management information systems

Question to be answered	Expression of indicator
Demand: How big is the problem?	"Number of women presenting with incontinence" (Mali, Nigeria) "Number of women referred with incontinence" (Mali) "Number of women diagnosed with fistula" (Mali, Uganda) "Number of women registered with fistula" (Guinea) "Number of women needing repair" (Niger) "Number of women who reported leaking urine or feces" (Nigeria)
Technical capacity: What is the staffing capacity of the site?	"Number of staff capable of clinically diagnosing fistula" (Mali) "Number of staff capable of fistula surgery" (Mali)
Site capacity: How many have we treated?	"Number of fistula repair surgeries" (Guinea, Mali) "Number of women receiving fistula repair" (Bangladesh, Niger, Nigeria, Uganda) "Number of fistulas repaired" (Niger) "Number of women treated by catheter [for fistula]" (Niger)
Clinical characteristics of women receiving services	"Number of women with previous repair attempts" (Mali and Niger) "Number of new cases of fistula" (=first repair attempts) (Niger) "Number of cases repaired by type" (vesico-vaginal, recto-vaginal) (Niger) "Number of women receiving a first repair"/"Number of women receiving a second repair" (Nigeria)

Question to be answered	Expression of indicator
Outcomes: What is the outcome of surgery at time of discharge?	"Number of women discharged "dry and continent"/"not dry" (=either not closed or closed with stress incontinence)" (Uganda) "Proportion/Number of fistula cases/women who are closed and dry [at discharge]" (Bangladesh, Guinea, Mali, Niger) "Number receiving repair who were discharged not closed" (Bangladesh) "Number of women receiving repair who remained with incontinence at discharge" (Bangladesh, Niger) "Number of women discharged after fistula surgery"/"Number of women who had a closed and dry fistula at discharge" (Nigeria)
Postoperative services	"Number of women benefitting from a social reintegration program" (Niger)

Country approaches to introducing these indicators into the HMIS varied. Some countries established technical working groups to discuss definitional nuances and disseminate information. Methods for transmitting data from the facility level to the national HMIS also differed, ranging from paper reports to electronic documentation tools.

3.6 Program challenges and solutions

While all 45 fistula repair facilities supported by Fistula Care routinely monitored and reported on clinical aspects of fistula treatment using indicators developed by the project and its partners, there were challenges to monitoring, reporting, and quality assurance. Partners and staff were able to identify solutions for some of these problems, while others required additional investigation and resources to address.

3.7 Data collection and reporting challenges

Though reporting forms contained clear definitions for all indicators, many sites experienced high turnover among staff responsible for data collection and reporting, requiring ongoing training and supportive supervision.

One indicator that proved particularly challenging to collect was "complications from surgery." Complications are expected to occur occasionally with any type of surgery. Some sites were forthcoming in reporting complications. Other sites consistently reported no complications despite high caseloads, which seemed unlikely. Fistula Care conducted a facility-level complications audit in 2013 at selected sites to learn more about the challenges of reporting this indicator. The audit found that although the complication rates were indeed low (less than 20%), they were nevertheless under-reported at several sites. Systemic challenges included a lack of diagnostic resources, non-meticulous perioperative follow-up, and a need for better record-keeping [22].

3.8 Building consensus for HMIS indicators

Incorporating indicators into an HMIS is a logical step for national programs that want to make informed decisions [23]. National HMIS are invariably complicated and often lack cohesion, having been developed piecemeal under diverse pressures [24-25]. In Uganda, the MOH was reluctant to incorporate the indicators recommended by the fistula technical working group, given the complexity and detail already required by the

HMIS. The inclusion of fistula indicators resulted from careful negotiation, creative merging of variables, and strong advocacy for the importance and future utility of the indicators. Challenges remain in capturing fistula indicators through the HMIS; the countries that chose the indicator "number of women receiving fistula repair/surgery" instead of "number of fistula repair surgeries" will need to carefully interpret these data due to possible double-counting, as discussed above.

4. Discussion

Fistula indicator standardization has faced many of the same issues as other health initiatives measuring the regional or national provision of services in resource poor settings. Many programs are interested in developing, standardizing, and applying indicators to evaluate service availability and quality in a consistent manner across settings. For example, the United Nations process indicators enable the gathering of information about emergency obstetric care (EmOC) as a signal of health system function and have now been applied in many countries as a common framework for EmOC assessment [26].

Increasing utilization of maternal health services has prompted particular interest measuring service quality [27]. In the case of obstetric fistula, the selected quality indicators focused on clinical outcomes: Is the fistula closed? Does the patient experience remaining incontinence? Less directly, indicators regarding patient clinical profiles can also point to the quality of delivery care women received leading up to the development of a fistula. Variations in women's clinical profiles and fistula treatment outcomes are important to monitor for quality assurance and improvement.

Indicators that describe the size of the problem and the capacity to address it convey the "met need." Measuring the met need for fistula repair services among identified cases at facilities is only partially informative; a coverage measure would convey how many women are being repaired among all of the women in need of repair. However, reliable population-based prevalence figures are required to estimate coverage. Such numbers are currently unavailable in most settings believed to have a high fistula burden [28]. This exemplifies a common tension, between what is important and what can actually be measured cost-effectively: a challenge faced across numerous health issues [29-30]. In the absence of precise prevalence numbers, the "number of repairs" relative to the "number women requiring repair" can express the reach of a fistula treatment program. Similarly, there is a tension between the desire for comprehensive information and the need to limit the number of indicators [28]. This was a challenge at the outset of the Fistula Care project and later, as MOHs negotiated which indicators would to include in national HMIS.

As the scope of data collection expands from program facilities to the health system as a whole, questions arise regarding data quality. While authorities in six countries have begun to incorporate fistula indicators into their HMIS, the quality and use of these data have not yet been systematically documented and examined. The variations in indicator definitions may limit the possibility of making comparisons between countries. Countries that count the number of women repaired, versus the number of repairs provided, may end up overestimating the actual number of women who have been treated. Close monitoring of the implementation of HMIS fistula indicators is needed to assess whether these issues are indeed posing problems for the validity of HMIS data and to identify sustainable solutions.

5. Conclusion

The Fistula Care experience illustrates how monitoring indicators can be developed to assess the introduction, implementation, and quality of new or expanded health services in developing country contexts in sub-Sahara Africa and South Asia. Effective data collection, analysis, and use require collaborative action from the local facility level to the national health systems level. This experience may provide lessons for the monitoring and evaluation of other emerging health issues in low-resource settings.

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