

#### Evaluating the productivity gap between commercial and traditional beef production systems in Botswana

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- Background
- Research Problem
- Objectives
- Data & Methodology
- Results & Discussion
- Concluding Remarks



# Background

- Beef sector in the economy:
  - main source of income for the rural population
  - contributes 80% to Agricultural GDP and only agricultural export.
- Beef cattle production system is dualistic in structure (80% traditional and 20% commercial production):
  - Commercial production
    - Under secure land tenure (private ranches) with own boreholes
    - employs modern animal husbandry e.g., feeding and breeding control
    - Raise their cattle in order to profit by their sales
    - high birth and off-take rates and low death rates

#### Traditional production

- under communal grazing land system
- employs primitive livestock management
- sell under duress



# Background

- The beef sector is currently facing serious challenges:
  - In recent years, both cattle sales for slaughter and beef exports have declined significantly.
  - productivity has been declining.
- The government has implemented various reforms to address this. In spite of this, productivity is continuing to decline, because of:
  - Iow efficiency levels and many small scale farms.
  - slow adoption of improved breeds and feeding technologies.
  - worsened by the semi-arid production environment in Botswana.
  - frequent outbreaks of disease such as foot and mouth (FMD).



# **Research Problem**

- Prior research on Botswana beef sector has shown that:
  - productivity is declining.
  - productivity tends to be related to herd size rather than land tenure.
  - production costs tend to decline with herd size, indicating economies of scale.
  - large herds tend to be more drought resilient than small herds.
- However, studies have failed to account for heterogeneity amongst beef production systems and their analyses are now outdated.
- The question that remains is, does the differences among the beef production systems in Botswana have an effect on efficiency and productivity?
  - so, how do we account for heterogeneity in production systems?



## **Objectives**

- To measure and compare the production technologies and productivity of traditional and commercial beef production systems in Botswana.
- To explore some of their performance drivers.
- To explore whether performance is related to land tenure system.



- Balanced panel data (collected by Statistics Botswana)
  - 10 year period (2004 to 2013).
  - 26 traditional agricultural districts.
  - 15 commercial agricultural districts.

#### Production model

- Outputs: value of beef cattle
- Inputs: labour, no of cows, other costs and dummies (time, region and tenure).
- Inefficiency Model
  - Herd size, off-take rates, birth rates, death rates, breed, market, land tenure system, regional dummies and time.



# **Estimation Procedure**

#### **Stochastic Metafrontier**

- Individual group frontier (SFA)
- Metafrontier production function to estimate TE and metatechnological ratios.
- Hypothesis Testing

Figure A1: Technical efficiency (TE) and metatechnology ratios (MTRs) of beef production systems in Botswana





## Results: Production Model

- first order coefficients positive and significant.
- LU and labour are the most important inputs, costs also plays a significant role in commercial.
- secure land tenure rights contribute positively to production.
- commercial farms are slightly more efficient than traditional farms.
- increasing returns to scale.
- decreasing technical change for commercial
- increasing technical change for commercial.

	Commercial	Traditional	Botswana
LU	0.456***	0.825***	0.900***
Labour	0.403**	0.263***	0.201***
Costs	0.151**	-0.017	-0.006***
Tenure	0.340***	-	0.278***
<u> </u>			

тс	-0.044	0.006	0.046***
TE	0.81	0.79	0.80
RTS	1.01	1.07	1.10

## **Results:** Inefficiency Model

- Commercial beef production:
  - herd size is associated with higher productive efficiency.
  - use of exotic and cross breeds has a positive relationship with efficiency.
  - off-take rates and selling to export markets has a positive effect on efficiency.
- Traditional beef production:
  - herd size has a negative effect on efficiency.
  - off-take rates are positive and significant.

	Commercial	Traditional
Herd size	-0.001	0.002
Offtake rate	-0.153***	-0.853***
Birth rates	0.009	-0.004
Death rates	-0.190	-0.001
Market	-0.021*	-0.009
Exotic breed	-0.100**	0.034
Cross breeds	-0.085***	0.028
time	-0.034	-0.091

## **Results:** Productivity and technological measures

TFP (TE\*) has been gradually increasing in both systems:

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- the main contributor was TE in both systems.
- positive production technology slightly contributed to the growth in commercial production.
- **Commercial farms** are more efficient within and as compared to traditional farms.





- Significant Differences in production technology between traditional and commercial beef farming.
  - Farms under secure (freehold) land tenure performed better.
- The performance of beef producers are influenced by market based, biological and genetic characteristics.
- Farmers use available technology sub-optimally and produce far less than their potential output:
  - average technology is 0.92 and TE is 0.74 for commercial production.
  - average technology is 0.89 and TE is 0.71 for traditional production.



# Conclusion

- The implications of the results are that, in order to improve agricultural performance in Botswana:
  - support programs and technologies should be made relevant to and should target high potential areas and sub-sectors.
  - Access to appropriate knowledge on cattle feeding methods and alternative feeds may help.
  - Provision of relatively better technology (e.g., locally adaptable and affordable cattle breeds).







# **Further Research**

- More empirical research needs to be done to investigate the productivity and technological differences between the two beef production systems using farm level data from the same agro-ecological region.
- Also, with more data within the commercial production system, there is potential to separate farmers according to the land tenure (i.e., **TGLP ranches versus freehold ranches**), thus allowing investigation of the relationship between **farm size**, **land tenure** and **productivity** on which the **empirical evidence remains mixed**.

# **Summary statistics**

Variables	Traditional production	Commercial production		
No. of observations	234	135		
	5614.61	3455.76		
Beef Output (000's BWP)	(4110.34)	(6526.18)		
	3986.29	74.54		
Labour (000's BWP)	(2805.95)	(90.48)		
	50.86	11.38		
No. of cows ( 000's LU)	(35.26)	(14.68)		
	19.24	2324.83		
Other costs (BWP)	(13.74)	(7729.41)		
	19.84	305.31		
Herd size (LU/farm household)	(11.18)	(480.34)		
	7.55	13.09		
Offtake rate rates (%)	(3.38)	(14.57)		
	55.33	38.51		
Birth rates (%)	(9.59)	(17.76)		
	9.75	4.39		
Death rates (%)	(8.73)	(2.39)		
	35.11	50.84		
Export market access (%)	(23.45)	(28.96)		
	55.03	8.08		
Local breed (%)	(19.63)	(11.95)		
	4.44	34.83		
Exotic breed (%	(7.07)	(23.18)		
	40.53	57.08		
Crossbreed (%)	(19.73)	(25.91) 16		
		0.40		
Land tenure dummy		(0.49)		



## **Specifications Tests**

	Test statistic	<b>Critical Value</b>	Decision
Model 1 (Traditional)			
CD vs.TL	19.70	15.51(8)	Reject H0 at 5% level
No Technical Change	16.43	5.99(2)	Reject H0 at 5% level
Time varying vs time invariant model	11.74	7.81(3)	Reject H0 at 5% level
Technical inefficiency	214.53	22.36(13)	Reject H0 at 1% level
Constant returns to scale	1.07	3,84(1)	Accept H0 at 1% level
Model 2 (Commercial)			
CD vs.TL	43.94	16.92(9)	Accept H0 at 1% level
No Technical Change	248.08	5.99(2)	Reject H0 at 5% level
Time varying vs time invariant model	19.28	7.81(3)	reject H0 at 5% level
Technical inefficiency = 0	61.51	16.92(9)	Reject H0 at 1% level
Constant returns to scale	1.01	3,84(1)	Accept H0 at 1% level
Pooled vs. Group Frontiers	148.30	76.15(50)	Reject H0 at 1% level



## **Results:** Production model

	Commercial beef	production	Traditional beef	production	Metafrontier	
Beef output	Coefficient	SE	Coefficient	SE	Coefficient	SE
Labour	0.403**	0.188	0.263***	0.090	0.201***	0.00490
Livestock units (LU)	0.456***	0.123	0.825***	0.089	0.900***	-0.00185
Costs	0.151**	0.071	-0.017	0.048	-0.006***	-0.00155
Time	-0.044	0.030	0.006	0.012	0.046***	-0.00070
Labour <sup>2</sup>	-0.054	0.359	0.183	0.152	-0.120***	-0.00157
LU <sup>2</sup>	0.164	0.248	0.162	0.196	0.262***	0.00161
Other Costs <sup>2</sup>	0.174***	0.045	0.026	0.033	0.168***	-0.00087
Labour × LU	0.332	0.479	-0.475	0.349	0.036***	-0.00060
Labour × Costs	-0.146	0.197	-0.012	0.123	-0.002***	0.00621
LU×Costs	-0.364***	0.119	-0.077	0.136	-0.444	-0.00155
Labour × Time	-0.048	0.034	-0.041***	0.013	-0.036***	0.00028
LU × Time	0.035**	0.018	0.012	0.012	-0.014***	-0.00055
Costs× Time	-0.003	0.011	0.011	0.007	0.021***	0.00237
Time <sup>2</sup>	0.003	0.003	-0.001	0.001	-0.012***	0.00000
Gaborone	-0.317***	0.111	0.050*	0.027	-0.065***	0.00048
Central	-0.287***	0.087	0.048*	0.030	-0.070***	0.00265
Francistown	-0.347***	0.074	0.015	0.036	-0.105***	-0.00150
Maun	-0.292**	0.125	-0.016	0.041	-0.134***	0.00006
Western	-0.229**	0.094	0.061*	0.033	-0.053***	0.00043
Tenure	0.340***	0.068	-	-	0.278***	0.00337
Constant	0.394***	0.125	0.107***	0.038	0.192***	0.02090
Log-likelihood function	38.82		238.91			
Returns to scale	1.01		1.07		1.096	

## **Results:** Efficiency Model

Commercial beef production		Traditional beef p	Traditional beef production		
Beef output	Coefficient	Standard error	Beef output	Coefficient	Standard error
Tenure	2.062*	1.249	Tenure	-	-
Herd size	-0.001	0.001	Herd size	0.002	0.022
Offtake rate	-0.153***	0.048	Offtake rate	-0.853***	0.110
Birth rate	0.009	0.011	Birth rate	-0.004	0.017
Death rate	-0.190	0.129	Death rate	-0.001	0.031
Market	-0.021*	0.012	Market	-0.009	0.016
Exotic breed	-0.100**	0.035	Local breed	0.034	0.029
Cross breeds	-0.085***	0.024	Crossbreed	0.028	0.028
Gaborone	-6.613	11.345	Gaborone	0.167	0.751
Central	-0.446	0.690	Central	1.666**	0.817
Francistown	-1.800	1.398	Francistown	0.690	0.803
Maun	-1.331	1.512	Maun	-0.378	0.740
Western	-0.596	0.836	Western	2.887***	1.068
time	-0.034	0.104	time	-0.091	0.083
Constant	9.435***	2.989	Constant	180.606	166.223

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