

# A BUSINESS USE CASE DRIVEN METHODOLOGY

## *A Step Forward*

Gaetanino Paolone, Paolino Di Felice, Gianluca Liguori, Gabriele Cestra and Eliseo Clementini  
*Department of Electrical and Information Engineering, Università degli Studi dell'Aquila*  
*Via G. Gronchi - Nucleo Industriale di Pile, 20, L'Aquila, Italy*

**Keywords:** Use Case, Business Modeling, System Modeling, MDA, UML.

**Abstract:** The present contribution reshapes a recently proposed software methodology by giving up the top-down philosophy being part of it, to follow a strictly model-driven engineering approach. The ultimate goal of our research is to define a methodological proposal ensuring the continuity between business modeling, system modeling, design, and implementation. This lays the foundations for the automatic transformation process of the behavioral business model into a software model capable of meeting user needs.

## 1 INTRODUCTION

It is generally acknowledged that designing and developing software systems is becoming increasingly complex. Fortunately, there are methodologies and tools to tackle this demanding and, sometimes critical, challenge. For example, the methodology recently proposed in (Paolone et al., 2008a; 2008b; 2009) promotes the iterative and incremental development of complex software systems using a methodological framework that supports model-driven engineering. Such a methodology is inspired to the Rational Unified Process (Kruchten, 2003) and it poses use cases at center of the modeling (UML, 2010).

For an IT project to be successful, it must be as skin-tight as possible to business reality, in such a way corporate users can find in the application (Zhao et al., 2007) the same *modus operandi* of their own function: each actor plays within the organization a set of "use cases" and does so regardless of automation. Today, use cases are at the core of modeling and developing software applications (Zelinka, Vranić, 2009) (Duan, 2009) (Sukaviriya et al., 2009). The relevance of use cases in business and system modeling is also witnessed by papers focusing on their extraction from business modeling represented by activity diagrams (e.g. Štolfa, et al., 2004). More recently, the research focus is on the automatic extraction of use cases (e.g. Rodríguez, et al., 2008).

As a matter of fact, enterprise applications are characterized by quite complex interactions among different use cases and within the same use case as well. The methodology appeared in (Paolone et al., 2009) is an instance of the proposal that empower to manage such a complexity through a layer of classes dedicated to use case automation.

As pointed out in (Paolone et al., 2008a), the use case construct's strength and usefulness lies in its existence inside the business system regardless of automation. The designer's task is therefore to dig and obtain software application's use cases from business system analysis. Similarly, the possible actions within a use case do exist in the business model and determine use case scenarios to be exported to the system model. In a nutshell, the use case, being a constituent of the business model, is treated in (Paolone et al., 2008a) as the fundamental ingredient for software development.

Our methodology examines the system behavioral aspect through a top-down process (such an approach is commonplace amidst software development methodologies), and then proceeds by means of stepwise refinements of the initial business model. This strategy, although it reveals itself above all suitable for representing the system at different levels of abstraction, does not consent the automatic transformation of models and, therefore, does not adhere to a Model Driven Architecture (MDA) approach (MDA, 2003).

The ultimate goal of our research is to define a methodological proposal for the automatic

transformation process of the behavioral business model into a software model that is capable of meeting user needs (i.e., close-fitting to business processes). To this end, we question the convenience of using a top-down approach in favor of a full MDA approach, ensuring thus the continuity between business modeling, system modeling, design, and implementation.

The next step (undertaken by this position paper) modifies our previous approach by making it possible to comprehend and design a software application starting from the business system requirements. In other words, we strive to extract use cases from business modeling and reproduce them in system modeling.

The article is organized as follows. Section 2 summarizes the methodology appeared in (Paolone et al., 2008a ; 2008b; 2009). Section 3 describes what is still missing with respect to the objective of automatically building software systems. Section 4 sets the ground for the extension of the methodological process of Section 2 to pursue our goal.

## 2 THE METHODOLOGY

The methodology introduced in (Paolone et al., 2008 a ; 2008b; 2009) allows us to represent in detail two models: the business and the system model. Use case modeling and realization are the most important aspects of the methodology. Our proposal is centered around four distinct layers (Figure 1) with an iterative and incremental approach that leads to the realization of a Business Use Case (BUC) into the software application through stepwise refinements.

The first two layers of use case analysis are placed in the business modeling context: their objective is to get a complete representation of the given business reality. The next two layers are instead placed in the system modeling context with the objective of representing the software system.

More in detail, we can say that the first layer concerns BUCs analysis, which are then specialized by Business Use Case Realizations (BUCRs) in the second layer. Afterwards, a trace operation is used to define the system Use Cases (UCs) (third layer), which are then specialized by Use Case Realizations (UCRs) (fourth layer). The latter ones can be implemented by a Java class.

In addition, Figure 1 shows the relationship between the four layers with the Computation Independent Model (CIM) and the Platform

Independent Model (PIM) widely mentioned in the software engineering literature (MDA, 2003).

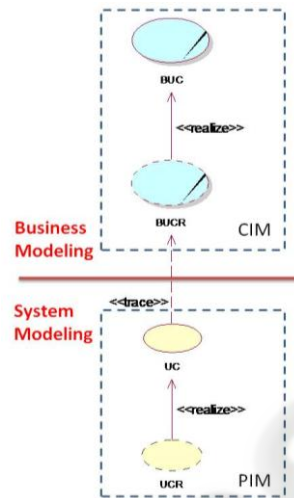


Figure 1: The methodological layers (sketch).

Figure 2 extends Figure 1 to an example referring to a real-life document management project for a bank, where every layer contains a type of UML diagram.

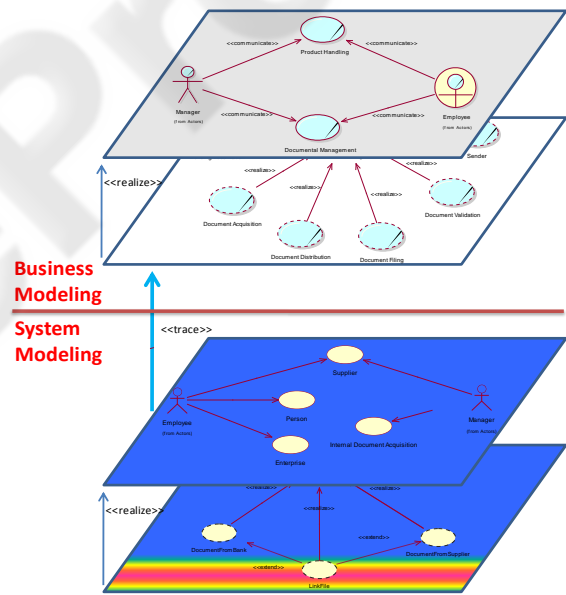


Figure 2: The methodological layers (complete).

In the following, we provide more details about the example. Figure 3 shows a fragment of the BUC diagram.

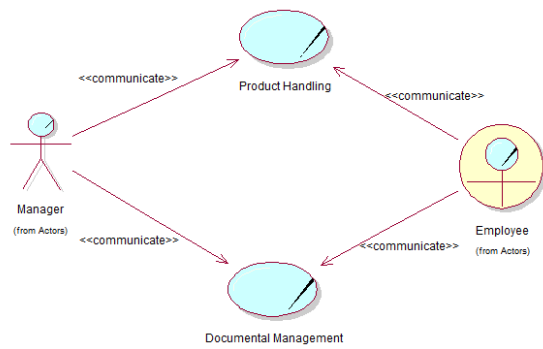


Figure 3: The BUC diagram (1<sup>st</sup> layer).

This example underlines that the BUC is used to represent business areas (e.g. **Documental Management**) that involve many actors, while it should be used to express an actor/system interaction. In this context, the BUC shows its inadequacy. For each BUC, we define the related BUCRs. Referring to the BUC **Documental Management**, Figure 4 proposes six BUCRs: acquisition, validation, distribution and store of the document, in addition to the management of senders and physical structures (Buildings) that store the documents.

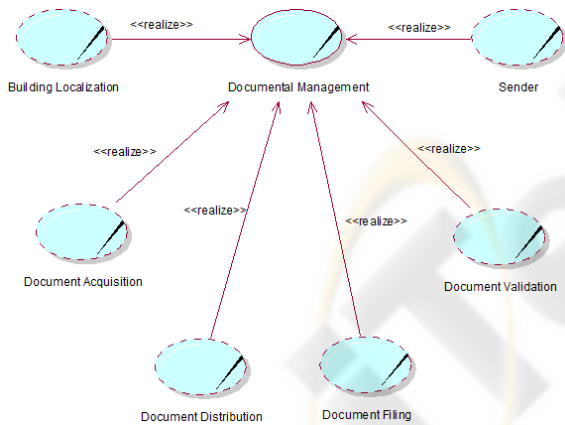


Figure 4: The BUC realize diagram (2<sup>nd</sup> layer).

After the business modeling phase, we analyze the part of the system that will be automated. The “Trace” operation can introduce many system UCs for a single BUCR. For example, in documental management, document loading can be done by the bank, but also by suppliers. In the same way, in the system perspective, it is not possible to consider a generic “Sender”, but we must manage various types of them. (see Figure 5).

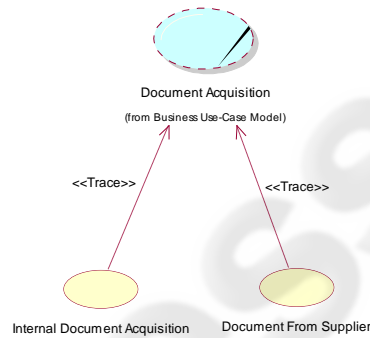
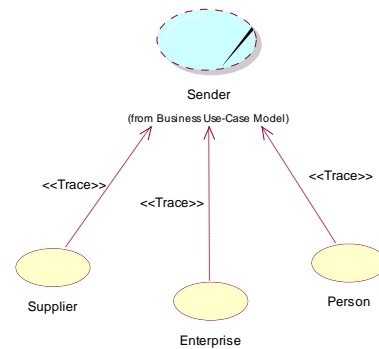


Figure 5: The UC trace diagram.

The output of the trace operation produces the system UCs of the third layer of Figure 2.

In the last phase of the subsystem behavioural analysis, we must identify at least one system UCR for each system UC. In this phase, we also introduce some technological UCRs, such as “**LinkFile**”. For the sake of brevity, we do not present an example of system use case realization diagram, but it should be straightforward to understand that this operation introduces a further refinement of the subsystem.

The current methodology has a strong industrial impact because it has been repeatedly applied in real projects with good results. Its adoption has brought benefits both in terms of the engineering aspects of design and development time (Paolone et al., 2008a). The methodology enables us to build software systems with the help of a Java-based framework that speeds up software development.

In conclusion, we can reaffirm that the methodological process is UC-driven, since the UC artefact exists both in the business model and system model, although it is represented by different stereotypes, and is also exported to code.

### 3 LIMITS OF THE CURRENT APPROACH

The current methodology has a limit from the MDA point of view, which is caused by the application of the top-down approach. Indeed, the top-down approach has a degree of subjectivity regarding the level of abstraction that is chosen at each layer and the use case definition at business and system level. Thus, it is perfectly possible that two designers produce different UML diagrams to represent the same business reality and the consequent software system, without having the means to prove the correctness of a solution with respect to the other. Nevertheless, a designer could decide not to describe in detail the representation of a business process without this being an error.

With regard to the example of Section 2, the business analyst could produce the diagrams of Figure 6 and Figure 7 as a correct alternative to Figure 4 and Figure 5.

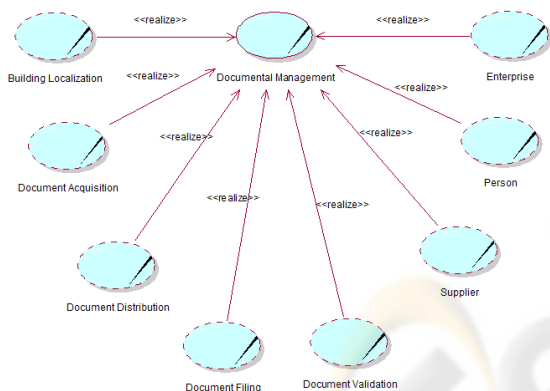


Figure 6: An alternative BUC realize diagram (2<sup>nd</sup> layer).

Unfortunately, the lack of detail is not compatible with the MDA approach. To pursue an MDA approach, it must be possible to automatically transform a given model into another one, by using a finite set of values and rules that produce a unique result.

In a methodological approach that works with stepwise refinements through four distinct layers, it is unlikely that a set of rules could be identified allowing a unique model transformation. In fact, the latter burden is often left to the skills and cleverness of the business analyst and software designer. This is the main cause of the already mentioned subjectivity in the methodology, which consequently loses formal soundness.

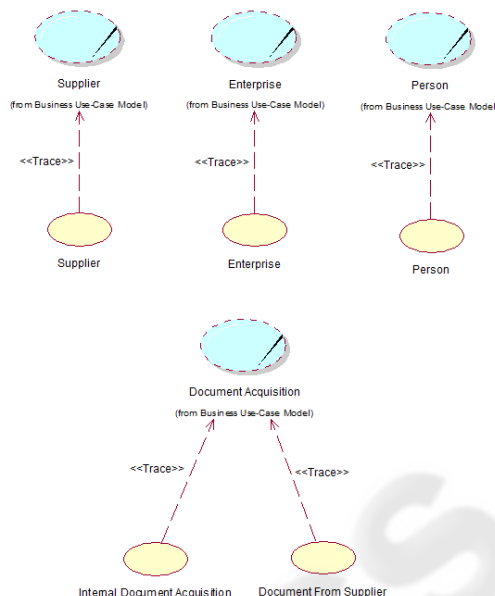


Figure 7: An alternative UC trace diagram.

The limit of the current methodology concerns the system behavioural aspect (use case model) and not the structural aspect (class diagrams).

In fact, in the class model defined in the system modeling phase, we can find all the business object classes discovered during the business modeling phase and that during the trace operation (the passage from business modeling to system modeling) have been tagged as necessary for system automation: the same classes are also present in the coded model.

During an automatic transformation process, it is possible for the structural aspect of the system to uniquely identify the object classes that need to be created starting from the business model. This is not possible for the behavioural aspect, where the continuous refinement process does not consent the identification of rules for a unique mapping.

### 4 THE APPROACH WE LOOK AT

The design of a large enterprise application is a complex process, since it represents the automation of the enterprise system. The most delicate part of this process is the identification of the UCs, which express the interactions between end-users and system according to usual enterprise workflows and establishing the communication between all stakeholders.



The solution we are developing (Figure 8) starts as in (Paolone et al., 2008a) with business analysis, distinguished between BUC modeling and business analysis modeling: business modeling layers remain the same with a realization process that connects them. Instead, during the system analysis phase, we introduce a trace operation of both business modeling layers into the two system modeling layers.

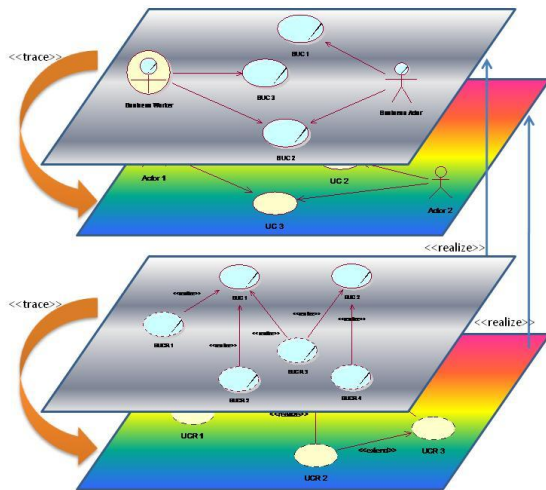


Figure 8: The methodological layers (re-arranged).

In this way, we can reproduce all the BUCs and BUCRs in the system perspective, becoming UCs and UCRs. The purpose of the trace operation remains the same, in the sense that we transfer to system modeling the only UCs that need to be automated.

Working this way, the methodological process would become the bridge between business requisites and the software solution to be developed. This would allow a breakthrough in system engineering: different workgroups (with the same skills) would produce identical system models for enterprise automation.

Since BUCs exist in the enterprise system independently from its level of automation, the BUCs scenarios would be exported without changes to the system model. Therefore, we believe that the proposed methodology could create a solid foundation for model-driven processes, allowing to set exact rules for model transformations.

We achieve this result because we substitute the refinement process with a trace process. Having a complete correspondence between business and system models, mapped only by the “trace” operation and not contaminated by stepwise refinements, should assure the complete

correspondence between business system and software system, both in behavioural and structural aspects.

This approach needs the specification of a high degree of detail during BUCs discovery phase. This somehow prevents the designer from taking advantages of the top-down approach, which normally helps to reason at a high level of abstraction during business modeling and this is sometimes a desirable feature in the first steps of conceptual modeling. Nevertheless, with the proposed approach we can have the great advantage of defining exact transformation rules from BUCs to software system.

The approach still considers the subdivision of the enterprise in subsystems that are represented by an appropriate number of UML diagrams (Paolone et al., 2008a) (UML, 2010), correctly managing the system behavioural complexity. In the same way, it continues to represent the system model with UML diagrams. The main difference of the proposed approach lies in the relationship occurring between business models and system models.

While our methodology is still at a draft stage, it is oriented to the solution of concrete problems related to UC management. In fact, the UC is a set of scenarios and actions (UML, 2010). For every BUCR it is possible to define business actions in the context of a scenario. The system UCs instantiation, their navigation, and the management of their lifecycle would become the services offered by the computerized system, along with the representation of UC inclusion and extension, as they are defined in the business model.

Obviously, the methodology needs to be validated first of all in the current methodological context and, then “on the field” through the development of real enterprise software projects. The validation task involves many aspects related to the application of the UML, in a process aimed to obtain seamless continuity between business and software models. For example, there are issues related to the representation of scenarios and actions, defined in the business model, that will have to find a correspondence in the code to correctly model use cases and satisfy end-user needs.

## REFERENCES

Zelinka, L., Vranić, V., 2009. A Configurable UML Based Use Case Modeling Metamodel. *First IEEE Eastern European Conference on the Engineering of Computer Based Systems*.

- Duan, J., 2009. An approach for modeling business application using refined use case. *ISECS International Colloquium on Computing, Communication, Control, and Management (CCCM 2009)*.
- Sukaviriya, N., Mani, S., Vibha Sinha, V., 2009. Reflection of a Year Long Model-Driven Business and UI Modelling Development. *INTERACT 2009, Part II, LNCS 5727*, pp. 749–762.
- Paolone, G., Clementini, E., Liguori, G., 2008a. A methodology for building enterprise Web 2.0 Applications. *The Modern Information Technology in the Innovation Processes of the Industrial Enterprises Prague Czech Republic, 12-14 November 2008*.
- Paolone, G., Clementini, E., Liguori, G., 2008b. Design and Development of web 2.0 Applications. *itAIS 2008 Paris France, 13-14 December 2008*.
- Paolone, G., Clementini, E., Liguori, G., Cestra, G., 2009. Web 2.0 Applications: model-driven tools and design. *itAIS 2009 Costa Smeralda (Italy) October 2-3, 2009*.
- UML, Unified Modeling Language, 2010. Version 2.1.2, <http://www.uml.org/>
- Zhao, X., Zou, Y., Hawkins, J., Madapusi, B., 2007. A Business Process Driven Approach for Generating E-Commerce User Interfaces. *Model Conference 2007 Nashville TN September 30 – October 5 2007*, pp. 256-270.
- P. Kruchten, 2003. Rational Unified Process, An Introduction. Second Edition". UK, Addison Wesley.
- MDA, Model Driven Architecture, 2003. Object Management Group: MDA Guide Version 1.0.1, <http://www.omg.org/docs/omg/03-06-01.pdf>
- Štolfa, S., Vondrák, I., 2004. A Description of Business Process Modeling as a Tool for Definition of Requirements Specification. 12th System Integration 2004. pp 463 469.
- Rodríguez, A.; Fernández-Medina, E; Piattini, M. 2008. Towards Obtaining Analysis-Level Class and Use Case Diagrams from Business Process Models. ER Workshops 2008.